

Optimizing Site Locations to Reduce Long-Term **Environmental Liabilities Enviro Tech** 

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## Our vision

We strive to be the premier engineering solutions partner, committed to delivering complex projects from vision to reality for a sustainable lifespan.



# Introduction: Yay! New Project!













## **Presentation Outline**

> Define What is a Siting Study

Siting Study Methods

- Considerations
- > Fatal Flaws
- Siting Study Matrix
- > Weighting Factors

> Example





# What is a Siting Study?

A decision analysis procedure to facilitate quantitative ranking of potential project site locations, with the goal of ruling out unfavourable sites and identifying ideal locations.

Outcomes of decision analysis include: an order of preference, ranking criteria and weighting factors.

Ranking criteria and weighting factors determined prior to assessment to avoid bias in the results.

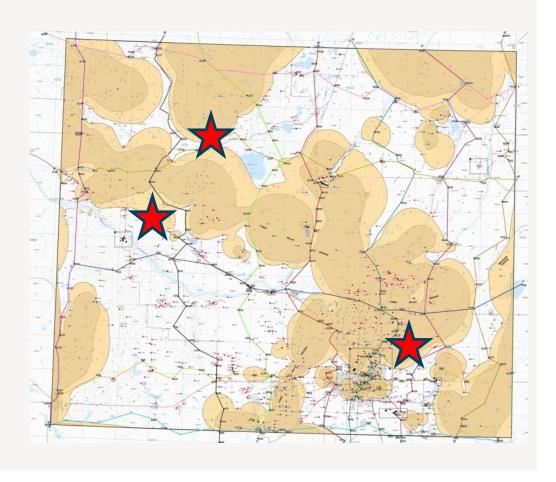
### Goals:

- Minimize environmental impact
- > Preserve important historic, cultural, and natural areas
- Achieve a balance between costs and potential impacts
- Identify a 'best' location considering often conflicting factors





Identify possible areas for site placement





- Identify possible areas for site placement
- Identify attributes to be considered
- Develop ranking criteria and weighting factors to be applied equally to all potential areas

## Category

Environmental and Social Considerations

Potential Contamination Considerations

Geotechnical Considerations

Operational and Cost Considerations

Total



- Identify possible areas for site placement
- Identify attributes to be considered
- Develop ranking criteria and weighting factors to be applied equally to all potential areas
- Collect and compile information for each area



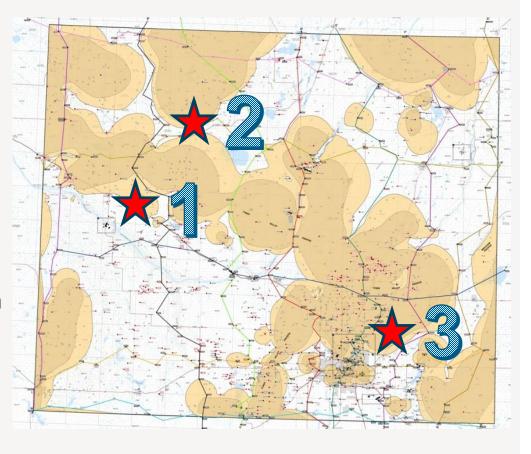


- Identify possible areas for site placement
- Identify attributes to be considered
- Develop ranking criteria and weighting factors to be applied equally to all potential areas
- Collect and compile information for each area
- Infill site ranking matrix for each area

	Factors to Consider		Significance of Impact on Environment and Society (A)					Effort Required to Mitigate (B)			1
Category		Description	Minor Slight Moderate High			Extreme (Worst)	Minor (Best)	Moderate	Major (Worst)	Fate! Fla	
			0	2	4	6	8	- 1	3	5	(Yes or N
Visibility	Prominence	Topographic locations and area from which the site is visible	Not visible from any communities, highways, roads, parks, etc.	Visible from a relatively small area (<25,000 ha)	Visible from a relatively moderate area (>25,000 ha and <100,000 ha)	Visible from a relatively large area (>100,000 ha )	Visible from a large area (>200,000 ha), from all communities, highesys, parks, roads, etc. in the area			5	
	Proximity to the Public	Location relative to permanent habitation or areas used by the public, roads, parks, trails, etc.	Not located within 50 km of any human habitation	Located within 50 km of individual houses only and/or near local public roads	Located within close proximity (<5 km) to individual housing, and within 20 km of a hamlet or village. Located near commonly used public roads	Located within close proximity (<5 km) to hamlets or villages endlor located within 10 km of a major highway	Located within 25 km of a city or within 5 km of a town and is adjacent to polor highways, collector property and lot roads.	1	X	5	
	Protected areas or designated wildlife habitat	Lands with provincial or federal protection under various Acts	No federal or provincial designation	Agricultural Crown Lands)	Provincial designation that Timbs activities (i.e. Whilife Habitat Protection Lands)	Provincially protects in these designated by the control Act	ed a bene			5	
	Other Mineralization Potential	Potential presence of other economic ore other than potash	No prospecting activity	Similar geology but no evidence of claims or prospecting interest	Possible ore, similar geology, and/or some prospection and claims	Know to activity	Ar conflict over ore cone, minieral rights, etc.	1			
	Aesthetic Value	Deemed to have aesthetic value by known concerned parties	No response from adjacent communities	A few concerned members of adjacent community	Several con m s of	Many commend members of adajcent communities	Public outcry			5	
	Archaeological and Historical Value	Distance of the facility from known heritage resources or heritage sensitive areas present	No significant archaeological teatures and no potential to be discovered; no heritage sensitve areas identified	No conflicent archaector callifer in but service per control do described and conflicent archaector de conflicent archaec	Nature occupants Income are Incom	heritage sensitve land	Large archaeological site with many significant features in the immediate vicinity of the site; majority of site considered to be on heritage sensitve land		3		
Land Use	Area of Disturbance	Size of the disturbase and TMA and		Presumed to I	Presumed to be the same for all sites and therefore not ranked					5	
Land Use	Proximity of Human Habitat	Distance to new community, town	n h oposed site	Only individual homesteads and no density populated areas within 10 km of the site	Presence of concentrated housing (towns, or villages) within 10 km of the site	Presence of concentrated houseing (towns or villages) within 2-5 km of the site	Presence of concentrated houseing (towns or villages) within 0-2 km of the site			5	
	Economic hand U	ntage of ecological and use a 4km radius	No economic land uses	or other economic purposes	25-75% of land used for agricultural or other economic purposes	>75% of land used for agricultural or other economic purposes	Highly productive agricultural land or other highly economic land use		3		
		resence of designated or endesignated recreational land use in the area	No designated areas of recreational land use and negligable undesignated recreational land use		No designated areas of recreational land use, but frequent informal recreational land use (e.g. atv traffic, snow mobile traffic, hunting, etc.)	No designated areas of recreational land use, but widely used for informal recreational activities (e.g. any traffic, snow mobile traffic, hunting, etc.)	Formal recreational areas in the immediate area and extensive use for informal recreational activities (e.g. atv traffic, snow mobile traffic, hunting, etc.)			5	
	Surface Land Ownership *	Ownership of the land and/or prospect of acquisition of the land from private owners	Surface rights owned by CanPacific	Surface rights not owned by CanPacific but existing owners willing to sell land	Surface rights not owned by CanPacific but existing owners receptive to selling	Surface rights not owned by CanPacific but existing owners not receptive to selling	Surface rights not owned by CanPacific but existing owners refusing to sell		3		



- Identify possible areas for site placement
- Identify attributes to be considered
- Develop ranking criteria and weighting factors to be applied equally to all potential areas
- Collect and compile information for each area
- Infill site ranking matrix for each area
- Area with lowest ranking matrix score is preferred option (considering evaluated factors)





# Communication is Key

- > From Project Initiation through Final Selection
- Understand project-specific information and critical elements
- Assess available regional information geology, hydrogeology, surface water maps
- Discipline experts provide guidance to develop site-specific field programs to close data gaps
- Identify footprint with utilities and transportation layouts
- > Engage stakeholders early and often
- Clear, effective communication is critical





## Considerations

- > Environmental and Social
- > Potential Contamination
- Geotechnical
- Operational and Cost











## **Environmental and Social Considerations**

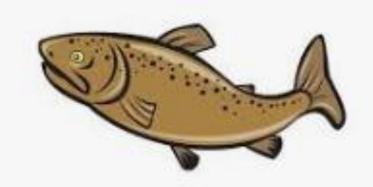
- Visibility
  - > Prominence and Proximity to the Public
- > Land Use
  - > Protected areas
  - Other mineralization potential
  - > Aesthetic value
  - Archeological value
  - Areas of disturbance
  - > Proximity of human habitat
  - > Economic land use
  - > Recreation land use
  - > Land ownership







## **Environmental and Social Considerations**

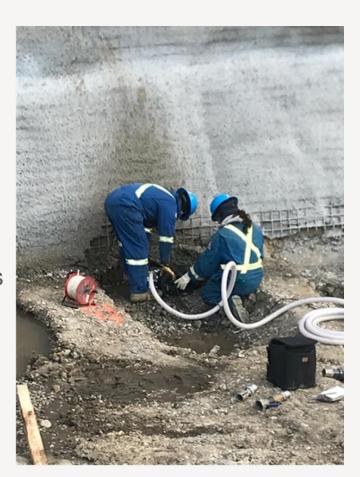




- > Ecology
  - Rare, endangered or threatened species
  - > Fishery habitat quality
  - Sensitive habitat
  - Watershed quality
  - > Vegetation type
- Stakeholder Acceptance
  - > Regulatory agencies
  - > Local communities
  - > Landowners
  - Non-governmental organizations

## **Potential Contamination Considerations**

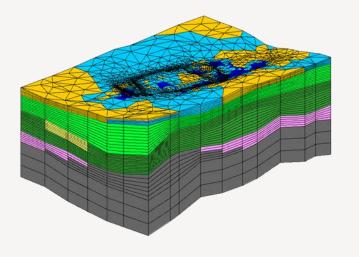
- > Airborne Release
  - > Exposure to wind
  - > Wind speed
  - > Containment surface area
- > Contaminant Release
  - > Underlying geology
  - > Surficial sediments
  - > Hydraulic conductivity of foundation materials
  - Groundwater recharge / discharge
  - Depth and extent of groundwater resources
  - > Water quality of groundwater resource
  - Surface water quality
  - > Watercourse proximity





## **Geotechnical Considerations**

- Constructability
  - Topography
  - > Watershed characteristics
  - > Foundation compressibility
  - > Foundation strength
  - Hydraulic conductivity of foundation materials
  - Water table
  - Ancillary structures / facilities







# Operational and Cost Considerations

- Operational Factors
  - Operational layout efficiency
  - > Elevation changes
  - Access
  - > Waste disposal
  - > Groundwater source
  - Surface water source
  - Availability of construction and reclamation materials
  - > Expansion capacity



- > Costs
  - Capital costs
  - > Water supply costs
  - Transportation infrastructure costs
  - Utility infrastructure supply costs
  - Waste containment costs
  - Other environmental mitigation costs
  - Ongoing operating costs







## **Fatal Flaws**

### **Fatal Flaws:**

Areas that should be eliminated because of fundamentally flawed characteristics, which are sufficiently unfavourable (or so severe) that they preclude the use of the area (e.g. endangered species, sensitive ecosystems, unfavourable geology, unstable foundation soils, etc.).



### Considerations:

- > Environmental and Social
- > Potential Contamination
- Geotechnical
- Operational and Cost





# **Examples of Fatal Flaws**

- > Provincially or Federally protected land Protected Recreational Area
- > Significant potential to impact groundwater quality or major stream / river
- Actual or potential urban area
- > Protected ecosystem
- > Endangered species present
- Government opposition to project
- > Unsuitable foundation soils
- > Access to Site to difficult
- > Water sources not obtainable
- Technical feasibility not implementable
- > Expansion capacity not implementable
- Development cost is not economical





# Considerations Independent of Siting

Some factors are deemed to have the same characteristics, regardless of siting options.

## Examples:

- > Technical feasibility
- > Expansion capacity
- > Distances between facilities
- Operating costs

Key is to identify these early, so they can be removed from assessment and ranking.





# **Siting Study Matrix**

### Significance of **Impact Effort to Mitigate Description** Category 5 (Yes or No) rominence Topographic rom any Visible from a relatively small area Visible from a relatively Visible from a relatively large area Visible from a large and area s, highways, from which the commun (<25,000 ha) moderate area (>25,000 ha and (>100,000 ha) >200,000 ha), from 5 <100.000 ha) ommunities, highwa oads, p parks, roads, etc. in the area Visibility roximity to the Public Not located within 50 km of ocated within 50 km of individua Located within close proximity ocated within close proximity (<5 Located within 25 km of a city nabitation or are used by the ouses only and/or near local (<5 km) to individual housing, cm) to hamlets or villages and/or r within 5 km of a town and i public, roads, parks, trails, etc. and within 20 km of a hamlet or ocated within 10 km of a major adjacent to major highways, village. Located near commonly ollector roads and local used public roads Lands with provincial or federa No federal or provincial Provincial designation that Provincial designation that limits Provincially protected areas Federally protected areas protection under various Acts designation requires special permission (i.e. activities (i.e. Wildlife Habitat designated by the Parks Act designated by the Canada 5 Agricultural Crown Lands) Protection Lands) National Parks Act Potential presence of other No prospecting activity Similar geology but no evidnce of Possible ore, similar geology, Known ore and/or high prospecting Potential conflict over ore economic ore other than potash one, minieral rights, etc. claims or prospecting interest and/or some prospecting and No response from adjacent I few concerned members of Many concerned members of Public outcry known concerned parties communities adjacent communities adjacent communities adajcent communities Distance of the facility from known No significant archaeological No significant archaeological Significant archaeological Significant archaeological features | Large archaeological site with nany significant features in eatures but some potential to be features and no potential to eatures recorded in the ound within 2km of the site sensitive areas present be discovered; no heritiage discovered; minor area identified surrounding area; large region majority of site considered to be or the immediate vicinity of the ensitve areas identified as heritage sensitive land of site identified as heritage neritage sensitve land site: majority of site considered to be on heritage sensitve land sensitve land Size of the disturbance of the plant Presumed to be the same for all sites and therefore not ranked 5 and TMA and ancillary structures Distance to nearest home No existing human habitat Only individual homesteads and Presence of concentrated Presence of concentrated resence of concentrated community, town, city within 10 km of proposed site no densiv populated areas within housing (towns, or villages) nouseing (towns or villages) within houseing (towns or villages) 10 km of the site within 10 km of the site 2-5 km of the site within 0-2 km of the site <25% of land used for agricultural Percentage of economic land use No economic land uses 25-75% of land used for 75% of land used for agricultural lighly productive agricultural within a 4km radius or other economic purposes agricultural or other economic or other economic purposes land or other highly economic Recreation Land Uses No designated areas of No designated areas of lo designated areas of The presence of designated or No designated areas of ormal recreational areas in undesignated recreational land use recreational land use and ecreational land use, but ecreational land use, but ecreational land use, but widely the immediate area and in the area negligable undesignated occasional informal recreational requent informal recreational used for informal recreational xtensive use for informal ecreational land use and use (e.g. atv traffic, snow ecreational activities (e.g. at land use (e.g. atv traffic, snow ctivities (e.g. atv traffic, snow nobile traffic, hunting, etc.) mobile traffic, hunting, etc.) nobile traffic, hunting, etc.) raffic, snow mobile traffic, unting, etc.) prospect of acquisition of the land CanPacific CanPacific but existing owners CanPacific but existing owners CanPacific but existing owners not CanPacific but existing 3 from private owners willing to sell land eceptive to selling eceptive to selling wners refusing to sell



# Matrix: Potential Contamination Example

Category: Contaminant Release

Factor to Consider: Groundwater Recharge / Discharge Area

Description: Proximity and relative importance of groundwater discharge

Significance of Impact:

Minor (Best)	Slight	Moderate	High	Extreme (Worst)
0	2	4	6	8
Not a groundwater	Near surface	Groundwater	Groundwater	Major groundwater
discharge area	groundwater flow	discharge to a major	discharge to a major	discharge area
	discharge to	watercourse or	watercourse or	
	intermittent sloughs	waterbody within 10	waterbody within 5	
	or surface water	km	km	
	drainage courses			



# Matrix: Potential Contamination Example

Category: Contaminant Release

Factor to Consider: Groundwater Recharge / Discharge Area

Description: Proximity and relative importance of groundwater discharge

Significance of Impact:

not a groundwater discharge area to major groundwater discharge area.

Effort Required to Mitigate:

Effort Re	Fatal Flaw		
Minor (Best)	Moderate	Major (Worst)	ratal Flaw
1	3	5	(Yes or No)



# Effort Required to Mitigate



Major (Worst):

a major groundwater discharge area could require significant effort to mitigate, such as use of a slurry cut-off wall to protect nearby water course.

VS

Minor (Best):

not a discharge area.



Environment and Social Considerations =

Significance of Impact on Environment and Society (A) x Effort Required to Mitigate (B) x Weighting Factor (C)

Potential Contamination Considerations =

Significance of Impact on Environment (A) x Effort Required to Mitigate (B) x Weighting Factor (C)

Geotechnical Considerations =

Significance of Impact on Construction (A) x Effort Required to Mitigate (B) x Weighting Factor (C)

Cost Considerations =

Significance of Impact on Operation or Development Costs (A) x Range of Impact on Costs (B) x Weighting Factor (C)



**Environment and Social Considerations:** 

Significance of Impact on Environment and Society (A) x Effort Required to Mitigate (B) x Weighting Factor (C)

Potential Contamination Considerations:

Significance of Impact on Environment (A) x Effort Required to Mitigate (B) x Weighting Factor (C)

**Geotechnical Considerations:** 

Significance of Impact on Construction (A) x Effort Required to Mitigate (B) x Weighting Factor (C)

**Cost Considerations** 

Significance of Impact on Operation or Development Costs (A) x Range of Impact on Costs (B) x Weighting Factor (C)



**Environment and Social Considerations:** 

Significance of Impact on Environment and Society (A) x *Effort* Required to Mitigate (B) x Weighting Factor (C)

Potential Contamination Considerations:

Significance of Impact on Environment (A) x *Effort Required to Mitigate* (B) x Weighting Factor (C)

**Geotechnical Considerations:** 

Significance of Impact on Construction (A) x *Effort Required to Mitigate* (B) x Weighting Factor (C)

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Significance of Impact on Operation or Development Costs (A) x Range of Impact on Costs (B) x Weighting Factor (C)



## **Environment and Social Considerations:**

Significance of Impact on Environment and Society (A) x Effort Required to Mitigate (B) x *Weighting Factor* (C)

## Potential Contamination Considerations:

Significance of Impact on Environment (A) x Effort Required to Mitigate (B) x Weighting Factor (C)

### **Geotechnical Considerations:**

Significance of Impact on Construction (A) x Effort Required to Mitigate (B) x *Weighting Factor* (C)

### **Cost Considerations**

Significance of Impact on Operation or Development Costs (A) x Range of Impact on Costs (B) x *Weighting Factor* (C)



# Site Selection Matrix: Weighting Factor

A weighting factor will be assigned to each factor considered, based on the importance of the factor to the overall siting of a project (as perceived by SNC-Lavalin), such as:

- > 4% assigned to "protected areas or designated wildlife habitat"
- > 1% assigned to "aesthetic value"
- > 5% assigned to "fish-bearing streams"
- > 1% assigned to "ephemeral water courses"

Based on ability and effort required to mitigate, short and long term environmental liabilities, associated costs, etc.

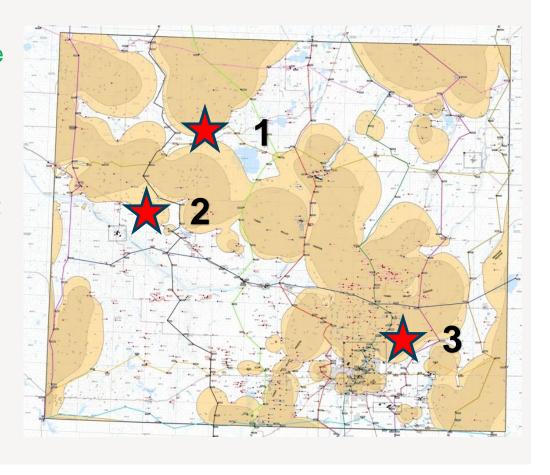




# Siting Study Example

### > Prominence:

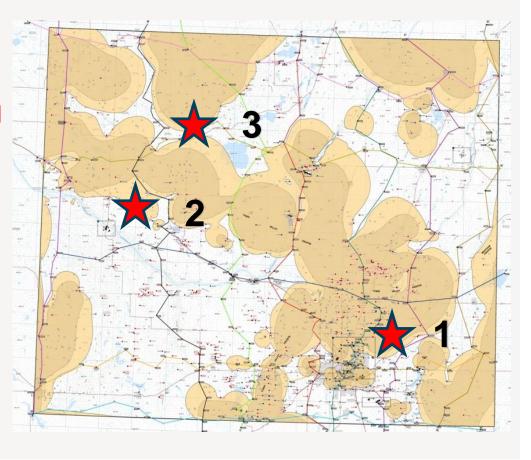
- Northern Location: not visible from any communities, highways, roads and parks.
- Western Location: located within 5 km of individual housing and 20 km of hamlet
- Eastern Location: located within 25 km of a city.





# Siting Study Example

- > Prominence
- Other mineralization potential:
  - Northern Location: potential conflict over ore zone, mineral rights.
  - > Western Location: similar geology but no evidence of claims or prospecting interest.
  - > Eastern Location: no other prospecting activity.





# Siting Study Example

Environmental and Social Considerations									
		Description	Significance of Impact on Environment and Society (A)						
Category	Factors to Consider		Minor (Best)	Slight	Moderate	High	Extreme (Worst)	Minor (Best)	
			0	2	4	6	8	1	
	Prominence	Topographic locations and area from which the site is visible	Not visible from any communities, highways, roads, parks, etc.	Visible from a relatively small area (<25,000 ha)	Visible from a relatively moderate area (>25,000 ha and <100,000 ha)	Visible from a relatively large area (>100,000 ha )	Visible from a large area (>200,000 ha), from all communities, highways, parks, roads, etc. in the area		
Visibility	Proximity to the Public	Location relative to permanent habitation or areas used by the public, roads, parks, trails, etc.	Not located within 50 km of any human habitation	Located within 50 km of individual houses only and/or near local public roads	Located within close proximity (<5 km) to individual housing, and within 20 km of a hamlet or village. Located near commonly used public roads	Located within close proximity (<5 km) to hamlets or villages and/or located within 10 km of a major highway	Located within 25 km of a city or within 5 km of a town and is adjacent to major highways, collector roads and local roads.		
	Protected areas or designated wildlife habitat	Lands with provincial or federal protection under various Acts	No federal or provincial designation	Provincial designation that requires special permission (i.e. Agricultural Crown Lands)	Provincial designation that limits activities (i.e. Wildlife Habitat Protection Lands)	Provincially protected areas designated by the Parks Act	Federally protected areas designated by the Canada National Parks Act		
	Other Mineralization Potential	Potential presence of other economic ore other than potash	No prospecting activity	Similar geology but no evidnce of claims or prospecting interest	Possible ore, similar geology, and/or some prospecting and claims	Known ore and/or high prospecting activity	Potential conflict over ore zone, minieral rights, etc.	1	
	Aesthetic Value	Deemed to have aesthetic value by known concerned parties	No response from adjacent communities	A few concerned members of adjacent communities	Several concerned members of adjacent communities	Many concerned members of adajcent communities	Public outcry		
	Archaeological and Historical Value	Distance of the facility from known heritage resources or heritage sensitive areas present	No significant archaeological features and no potential to be discovered; no heritiage sensitve areas identified	No significant archaeological features but some potential to be discovered; minor area identified as heritage sensitive land	Significant archaeological features recorded in the surrounding area; large region of site identified as heritage sensitve land	Significant archaeological features found within 2km of the site; majority of site considered to be on heritage sensitve land	Large archaeological site with many significant features in the immediate vicinity of the site; majority of site considered to be on heritage sensitve land		
Land Use	Area of Disturbance	Size of the disturbance of the plant and TMA and ancillary structures	t Presumed to be the same for all sites and therefore not ranked						
	Proximity of Human Habitat	Distance to nearest home, community, town, city	No existing human habitat within 10 km of proposed site	Only individual homesteads and no densly populated areas within 10 km of the site	Presence of concentrated housing (towns, or villages) within 10 km of the site	Presence of concentrated houseing (towns or villages) within 2-5 km of the site	Presence of concentrated houseing (towns or villages) within 0-2 km of the site		
	Economic Land Uses	Percentage of economic land use within a 4km radius	No economic land uses	<25% of land used for agricultural or other economic purposes	25-75% of land used for agricultural or other economic purposes	>75% of land used for agricultural or other economic purposes	Highly productive agricultural land or other highly economic land use		
	Recreation Land Uses	The presence of designated or undesignated recreational land use in the area	No designated areas of recreational land use and negligable undesignated recreational land use	No designated areas of recreational land use, but occasional informal recreational land use (e.g. atv traffic, snow mobile traffic, hunting, etc.)	No designated areas of recreational land use, but frequent informal recreational land use (e.g. atv traffic, snow mobile traffic, hunting, etc.)	No designated areas of recreational land use, but widely used for informal recreational activities (e.g. atv traffic, snow mobile traffic, hunting, etc.)	Formal recreational areas in the immediate area and extensive use for informal recreational activities (e.g. atv traffic, snow mobile traffic, hunting, etc.)		
	Surface Land Ownership *	Ownership of the land and/or prospect of acquisition of the land from private owners	Surface rights owned by CanPacific	Surface rights not owned by CanPacific but existing owners willing to sell land	Surface rights not owned by CanPacific but existing owners receptive to selling	Surface rights not owned by CanPacific but existing owners not receptive to selling	Surface rights not owned by CanPacific but existing owners refusing to sell		
	+			•	•				

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# Final Ranking Matrix for Three Potential Sites

Catagory	Catego			
Category	Site 1	Site 2	Site 3	Weighting
Environmental and Social Considerations	7	10	2	42%
Potential Contamination Considerations	6	12	3	31%
Geotechnical Considerations	5	9	5	10%
Operational and Cost Considerations	6	7	7	17%



# Final Ranking Matrix for Three Potential Sites

Catagory	Catego			
Category	Site 1	Site 2	Site 3	Weighting
Environmental and Social Considerations	7	10	2	42%
Potential Contamination Considerations	6	12	3	31%
Geotechnical Considerations	5	9	5	10%
Operational and Cost Considerations	6	7	7	17%
Total	24	38	17	100%
Ranking	2	3	1	



# Final Ranking Matrix for Three Potential Sites





# Summary

Siting Study is a decision analysis tool used to optimize the Project locations, including placement of surface facilities for developing resources. The goal is to rule out unfavourable sites and identify ideal locations.

Outcomes include an order of preference, ranking and weighting.

### Considerations include:

- > Environmental and Social
- > Potential Contamination
- Geotechnical
- Operational and Cost



Our values are the essence of our company's identity. They represent how we act, speak and behave together, and how we engage with our clients and stakeholders.

SAFETY
INTEGRITY
COLLABORATION
INNOVATION

We put safety at the heart of everything we do, to safeguard people, assets and the environment.

We do the right thing, no matter what, and are accountable for our actions.

We work together and embrace each other's unique contribution to deliver amazing results for all.

We redefine engineering by thinking boldly, proudly and differently.

